

### Elective Course 5: Productivity Management

Course Type:	PS: Program Specialisation	Course Credits:	2
Course Code:	O3SE513	Course Duration:	30 Hours

#### Course Objectives:

- Understand importance, scope and application of productivity
- Understand linkage of productivity concept from individual, department wise & functional areas, sectors of economy, national and international economy.
- Various approaches, measurement of productivity planning & condition improvement as one of the competitive dimension in any business. Productivity as a system approach.

#### Course Outcomes:

- CO1: Understand the basic concepts and importance of productivity in different areas.
- CO2: Analyze various models and techniques used to improve productivity
- CO3: Apply productivity tools like Lean, ERP, TQM, and work study in real-life situations
- CO4: Apply creative thinking and ergonomic methods to solve workplace productivity problems

Sr. No.	Content	CO Mapping	Hours Assigned
1	Concept of productivity application in Manufacturing and service industries and different functional areas.	CO1	3
2	Measurement of productivity. Understanding improvement cycle importance of measurement like partial total factor multifactor and their applications for analysis measurement of resource production.	CO1	3

3	<p>Various models of productivity</p> <ol style="list-style-type: none"> <li>1. Sumanths total productivity model</li> <li>2. Sumanths five pronged model</li> <li>3. American productivity model</li> <li>4. Sink Multi factor model</li> <li>5. Application by numerical.</li> </ol>	CO2	3
4	<p>Various Approaches to production.</p> <ol style="list-style-type: none"> <li>1. Classic ILO approach</li> <li>2. Kaizen/TQC approach</li> <li>3. Elimination 3 MV approach</li> <li>4. Participative/ Involvement</li> <li>5. Creativity based</li> </ol>	CO1 CO2	3
5	<p>Application of new/old techniques lectures of productivity improvement &amp; application in all area of management.</p> <ol style="list-style-type: none"> <li>1. JIT &amp; Lean type of production system</li> <li>2. MRPI &amp; MRPII, ERP.</li> <li>3. TQM ISO quality systems.</li> <li>4. B.P.R</li> </ol>	CO1 CO3	2
6	<p>Learning curves. Concept, application, Quantitative, estimation, limitation</p>	CO1 CO3	2
7	<p>Incentives</p> <ol style="list-style-type: none"> <li>1. Financial</li> <li>2. Non-financial</li> <li>3. Various incentive schemes based on the group, profit sharing systems</li> <li>4. Result oriented schemes</li> <li>5. Calculation of incentive index</li> </ol>	CO1 CO3	2
8	<p>Work study</p> <ol style="list-style-type: none"> <li>1. Method study</li> <li>2. Motion &amp; Time study</li> <li>3. Works measurement</li> <li>4. Objectives, method, application</li> </ol>	CO1 CO3	2

9	<p>Value analysis &amp; Value Engineering.</p> <ol style="list-style-type: none"> <li>1. Concept</li> <li>2. Difference</li> <li>3. Procedure used</li> <li>4. Importance in today's business environment</li> <li>5. Various application functional areas for product process and system.</li> </ol>	CO1 CO3	2
10	<p>People/ Enrolment/ Participation</p> <ol style="list-style-type: none"> <li>1. Quality circles</li> <li>2. Group kaizen</li> <li>3. Suggestion schemes</li> <li>4. Suggestion schemes</li> <li>5. Small group involvement</li> </ol>	CO1 CO3	2
11	<p>Recent production improvement techniques &amp; applications. Use of various ratios to Determine improvement in productivity.</p>	CO1 CO3	2
12	<p>Creative based techniques</p> <ol style="list-style-type: none"> <li>1. Brain storming</li> <li>2. Whole brain thinking</li> <li>3. Nominal group</li> <li>4. Use in creative problem solving with practical application</li> </ol>	CO1 CO3	2
13	<p>Ergonomics</p> <ol style="list-style-type: none"> <li>1. Concept design of work place to suit human being use of anthropometric data principles of motion economy effect of environment of productivity</li> <li>2. Design of work stations use in connection with process observation.</li> <li>3. Concept of muri (non value adding string &amp; its limitation</li> </ol>	CO1 CO4	2

**Textbooks:**

1. Productivity Technique, Dr Uday Salunkhe & Dr Srinivas Gondhalekar
2. TQM, Shridhar Bhat

3. Productivity Technique, Shirke

