

Rajeev Gandhi College of Management Studies

Ghansoli, Navi Mumbai Office of: Board of Studies (BoS)

Minutes of Meeting

Location: RGCMS Board room

Date and Time: 12/07/2025 at 1:30 pm

Ref No: RGCMS/BoS/MOM/2025-26/01

Attendees:

Members Present		
Dr. Radhika Wadhera	Dr. Urmila Deshmukh	Dr. Hiresh Luhar
Dr. Farheen Ahmad	Dr. Deepika Jindoliya	Dr. Vishal Chavan
Dr. Puja Kaushik	Dr. Neelam Pashte	Dr. Seetha Pachchhapur
Ms. Chahat Hargunani	Ms. Jyoti Karmiyani	Dr. Rajendra Patil
Ms. Divya Mahadule		Mr. Kulvinder Singh Jauda

Minutes of Meeting and Resolutions

The meeting began at 1:30 PM in the boardroom with the presence of BoS members, Director Dr. Dinesh Gabhane, and all faculty. Dr. Vishal Chavan (Subject Expert, Amity University) and Dr. Hiresh Luhar (University Nominee) joined virtually. Dr. Farheen Ahmad, the faculty coordinator, initiated the meeting with the Chairperson's permission.

Topic #1: Introduction of BoS members		
Introduction of BoS members		
Dr. Farheen Ahmad welcomed all the members of the Board of Studies		
and expressed appreciation for their continued support and active		
participation.		
The Board of Studies members took note of the welcome address and		
resolved to proceed with the agenda items		
Discussion on Course Design Philosophy		
Dr. Radhika Wadhera gave a comprehensive presentation - Curriculum		
Design Philosophy in which following items were discussed		
- Alignment with NEP 2020		
- Choice based, learner centric Curriculum		
- Wholistic curriculum and multi-disciplinary and choice-based		
approach which includes focus on		
o Core Curriculum		
o Skill Enhancements		
o Value education		
o Industry Interaction		
o Community Engagement		
o Research Orientation		
o Focus on Indian Knowledge system		
o Liberal Learning and co-curricular courses		
- Multiple entry and exit		
- Alignment with Curriculum & Credit Framework for Post Graduate		
Programmes by UGC Grants Commission, NCrF, NHEQF.		
- After detailed discussion, it was decided that Curriculum Philosophy		
was appropriate and should be adhered to.		
It was resolved to follow the Curriculum Design Philosophy.		
Discussion on MMS program curriculum structure		

Discussion:	Dr. Farheen presented the MMS program curriculum structure & explained
	the distribution of credits across semesters and learning categories.
	- Dr. Rajendra Patil gave a progressive suggestion to the institute to later
	design a 5-Year Integrated UG+PG program that should be
	Industry-Aligned Program to enhance industry adaptability.
	- Dr. Dinesh Gabhne reinforced the college is motivated to introduce a
	progressive, industry relevant curriculum and RGCMS is one of the
	pioneer college which is granted autonomy.
	- Mr. Kulwinder praised the college's collaboration with industry.
	- Dr. Seetha Pachchhapur inquired about the inclusion of Talent
	Acquisition in the elective course offerings.
	- Dr. Radhika Wadhera, mentioned this course is made a part of Open
	electives bucket.
	- Dr. Gabhane mentioned that although we have drafted and presented the
	curriculum structure for all Sem (Sem I, II, III, IV) to understand the
	context of following the design philosophy, but at this time only Sem I and
	Sem III should be approved.
	It was resolved to approve the curriculum structure of Sem I and Sem III.
Resolution# 3.2:	It was resolved to forward the curriculum structure of Sem I and Sem III to
	the Academic Council for its approval.
Topic #4:	Discussion & Approval on MMS program detailed syllabus (Sem I &
	III)
Discussion:	CBCS (Choice Based Credit System) 2025–26 framework was introduced
	to the BOS panel.
	Program structure explained:
	- PG Diploma (1 year – Level 6)
	- PG Degree (2 years – Level 6.5)
	- Total 104 credits with scope for additional certifications.
	- Emphasis on Outcome-Based Education (OBE) and incorporation of
	Course Objectives, Course Outcomes.
	- Dr. Seeta recommended clearly stating course objectives in each subject;
	Dr. Farheen confirmed it is already included.
	- Semester I and III syllabus discussed in depth – course structure, credit
	hours, references, and assessment.
	- Dr. Rajendra Patil stressed industry-aligned course design; Dr. Vishal
	Chavan recommended MoUs with industry; Dr. Gabhane confirmed
	existing partnerships(e.g., L&T Edutech, Bajaj Finserv).
	Dr. Rajendra Patil made some suggestions:
	- Use platforms like Edurise for skill enhancement.
	- Encourage self-learning through projects, fieldwork, and extra-curricular
	activities.
	- Include pre-course sessions for community engagement.
	- Design IKS-related courses (e.g., Bhartiya Udyog, CIDCO) in future.
	- Dr. Patil suggested every course should touch upon AI; Dr. Farheen
	conveyed that intentions to include industry guest sessions on AI applications.

720		
	Dr. Farheen later presented open electives and appended documents	
	(logbooks, outreach letters).	
	Additional recommendations:	
	- Geo-tagged photos for fieldwork; Dr. Farheen confirmed its a part of	
	instructions.	
	- Watermark official documents.	
	- Dr. Seetha recommended use of ZOHO simulations in HR, Dr. Gabhane	
	confirmed integration of simulation tools for specializations.	
Resolution# 4.1:	It was resolved that, the BOS unanimously approves the detailed syllabus	
	for the MMS Program for Semester I and Semester III, incorporating all	
	presented content and constructive suggestions made during the meeting.	
Resolution# 4.2:	It was resolved to forward the detailed syllabus for the MMS Program for	
	Semester I and Semester III to the Academic Council for its approval.	
Topic #5:	Discussion & Approval on Examination Scheme & Exam Conduction	
Topic net	SOP.	
Discussion:	Ms. Divya Mahadule presented the Examination Policy, covering:	
2 13 0 11 0 11 0 11 0 11	- Credit-based evaluation for 2-credit and 4-credit courses.	
	- Mark distribution for Continuous Internal Evaluation (CIE) and	
	Semester End Examination (SEE).	
	- Standard Operating Procedures (SOPs) for examination planning and	
	conduction.	
	- Dr. Hiren Luhar inquired about provisions for ATKT (Allowed to Keep	
	Terms) exams.	
	- Ms. Divya confirmed that appropriate provisions for ATKT are	
	incorporated.	
898	T and a second s	
	Additional areas discussed:	
	- Unfair Means policy.	
	- Grievance Redressal Mechanism.	
	- Provisions for Lateral Entry students.	
Resolution# 5.1:	It was resolved that, the Board of Studies unanimously approves the	
	Examination Manual and Exam Conduction SOP, including all evaluation	
	methods and operational procedures as presented.	
Resolution# 5.2:	It was resolved to forward the Examination Manual and Exam	
	Conduction SOP, to the Academic Council for its approval.	

With no further topics to discuss, the meeting was adjourned. Dr. Farheen extended a vote of thanks to the external BoS members, Director Dr. Dinesh Gabhane, and faculty for their valuable time and inputs. The meeting concluded at 4:15 PM.

Dr. Farheen Ahmad

(Faculty Coordinator, BoS)

HAW 10 30 Indianal Municipal Construction (Nova Municipal Construction)

Dr. Dinesh Gabhane (Chairperson, BoS)

Copy Submitted: BoS File 2025-26